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2 May 1972

MEMORANDUM FOR: Mr. Tweedy, D/DCI/IC

SUBJECT: Terms of Reference of the NSCIC Working Group

1. The following comments reflect proposals submitted by Andy Marshall, Ed Proctor, and Al Hall in response to your 12 April request for reaction by 1 May to the draft Terms of Reference of the NSCIC Working Group. Admiral Weinel also responded but proposed no changes. A copy of the draft Terms of Reference, as distributed, is attached.

2. Reference paragraph 1: Unchanged

3. Paragraph 2: Unchanged

(This rejects Dr. Hall's proposal that Mr. Kissinger's representative be chairman of the Working Group.)

4. Paragraph 3: Delete and substitute:

"3. Membership

Representation on the Working Group will be of two types:

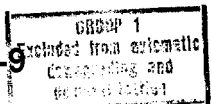
a. Principals who represent the individual members of the NSCIC. These are:

Representative of the DCI, chairman
Representative of the Assistant to the President
for National Security Affairs
Representative of the Attorney General
Representative of the Under Secretary of State
Representative of the Deputy Secretary of Defense
Representative of the Chairman, Joint Chiefs of Staff

b. Observers who, unless they have been designated to represent an NSCIC member, will attend Working Group meetings and participate in the discussions as spokesmen for the major intelligence production organizations. These are:

Director, Bureau of Intelligence and Research,
Department of State
Director, Defense Intelligence Agency
Deputy Director for Intelligence, CIA
Director of National Estimates, CIA

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c. Other intelligence users and managers and other intelligence production representatives may be invited to participate in Working Group meetings when matters within their particular interest or expertise are on the agenda.

(This responds in part to Dr. Hall's proposal. It limits the voting membership to the representatives of members of the NSCIC but it provides for regular attendance of the heads of production organizations. Dr. Hall would have them attend only when agenda items called for such.)

5. Paragraph 4: Unchanged

6. Paragraph 5: Unchanged except for sub-paragraph 5.c.(2) which should be amended as follows:

"(2) Evaluating the response and quality responsiveness of intelligence products, ~~particularly-as-they-relate-to selected-subject-areas-of-interest,-or-to-international-crises situations; or~~"

(This change was proposed by Andy Marshall.)

7. Paragraph 6: Delete and substitute:

"Method of Operation

a. Meetings of the Working Group will be held on the call of the Chairman. It is anticipated that meetings will be held no more frequently than once per month, dependent primarily upon such workload as may result from NSCIC deliberations and upon the completion of studies or reports on which Working Group action is needed. Any member desiring that a meeting be convened should submit his request to the Chairman.

b. Action projects for Working Group sponsorship can be proposed by any member of the Group.

c. Working Group decisions will be reached by consensus among the principals.

d. Responsibility for the conduct of studies and preparation of reports undertaken under Working Group sponsorship will be assigned by the Chairman as agreed among the membership."

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(This responds to Ed Proctor's proposal that the paragraph be reduced to a few essentials.)

(It also responds to Andy Marshall's concern about the problems of reaching consensus in a group split evenly between consumers and users. This has been taken care of by indicating in the "Membership" paragraph that only those representing NSCIC members are principals.)

8. Paragraph 7: Unchanged

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Chief, PRG/IC

Attachment:
as stated

JET: vdm

Distribution:

orig - addressee

1 - PRG subject (filed NSCIC 13)

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